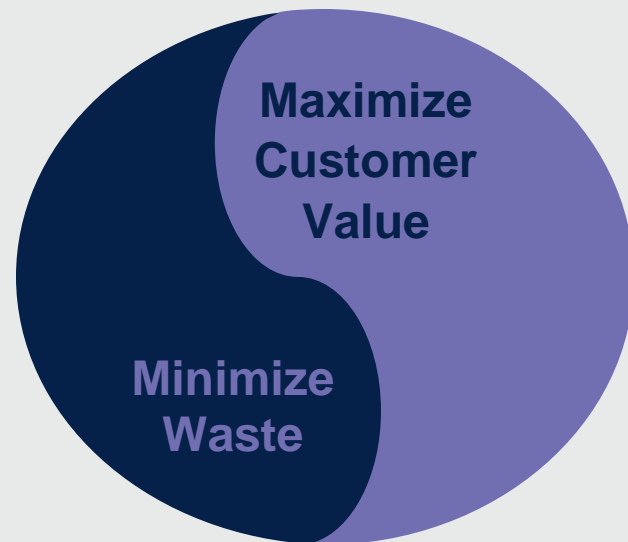




Lean = A way of thinking and acting

Focusing on . . .

The Objective



People

Add value to the organization

- Empower employees to make a difference
- Develop people and partners
- Grow leaders

Pull the Andon Cord

ADE

Respect

Philosophy

Ensures long-term views drive activities

- Align activities with priorities
- Uses Hoshin Kanri "Strategic Deployment"

A3-X

Metrics

True North

4 P's

Process Improvement

Produces the right results

- Focus on customer value and increase it
- Identify a value stream and map the current state
- Eliminate waste in identifying future state
- Develop implementation plan
- Strive for continuous improvement

Standard Work

TIMUWOOD

Kaizen

Flow

Visual Management

5S

Problem Solving

Drives organizational learning

- Apply A3-Thinking
- Use A3 templates
- Identify the problem before counter-measures
- Involves trying, testing and revising

Root Cause

Metrics

Slow Decisions
Fast Actions

Catchball

The Approach

